

## **Cincinnati Preschool Promise, LLC**

Financial Statements

June 30, 2018 and 2017

(with Independent Auditors' Report)



**CLARK SCHAEFER HACKETT**  
CPAS & ADVISORS

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## **INDEPENDENT AUDITORS' REPORT**

The Board of Managers  
Cincinnati Preschool Promise, LLC:

### **Report on the Financial Statements**

We have audited the accompanying financial statements of Cincinnati Preschool Promise, LLC (a not-for-profit limited liability company), which comprise the statements of financial position as of June 30, 2018 and 2017, and the related statements of activities, functional expenses, and cash flows for the year then ended June 30, 2018 and the period from inception to June 30, 2017, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Cincinnati Preschool Promise, LLC as of June 30, 2018 and 2017 and the changes in its net assets and its cash flows for the year ended June 30, 2018 and the initial period ended June 30, 2017, in accordance with accounting principles generally accepted in the United States of America.

**Report on Supplementary Information**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The Reports of Cincinnati Public Schools Levy Funds presented on pages 15-16 are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Clark, Schaefer, Hackett & Co.*

Cincinnati, Ohio  
November 26, 2018

Cincinnati Preschool Promise, LLC  
 Statements of Financial Position  
 June 30, 2018 and 2017

	<u>2018</u>	<u>2017</u>
Assets:		
Cash	\$ 3,365,440	564,981
Accounts receivable	4,293	750,312
Property and equipment, net	<u>114,450</u>	<u>45,000</u>
 Total assets	 \$ <u>3,484,183</u>	 <u>1,360,293</u>
Liabilities and net assets:		
Liabilities:		
Accounts payable	\$ 233,663	1,146,530
Accrued expenses	3,655	-
Refundable advances	<u>2,984,297</u>	<u>-</u>
	 <u>3,221,615</u>	 <u>1,146,530</u>
 Net assets:		
Unrestricted	262,568	193,489
Temporarily restricted	<u>-</u>	<u>20,274</u>
 Total net assets	 <u>262,568</u>	 <u>213,763</u>
 Total liabilities and net assets	 \$ <u>3,484,183</u>	 <u>1,360,293</u>

See accompanying notes to the financial statements.

Cincinnati Preschool Promise, LLC  
Statement of Activities  
Year ended June 30, 2018

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Revenues:			
Contributions	\$ 590	-	590
Shared property taxes revenue	4,096,335	-	4,096,335
Donated goods and services	6,377	-	6,377
Other	1,059	-	1,059
Net assets released from restrictions	<u>20,274</u>	<u>(20,274)</u>	<u>-</u>
Total revenues	<u>4,124,635</u>	<u>(20,274)</u>	<u>4,104,361</u>
Expenses:			
Program services	3,092,397	-	3,092,397
Management and general	<u>963,159</u>	<u>-</u>	<u>963,159</u>
Total expenses	<u>4,055,556</u>	<u>-</u>	<u>4,055,556</u>
Change in net assets	<u>69,079</u>	<u>(20,274)</u>	<u>48,805</u>
Net assets at beginning of period	<u>193,489</u>	<u>20,274</u>	<u>213,763</u>
Net assets at end of period	\$ <u>262,568</u>	<u>-</u>	<u>262,568</u>

See accompanying notes to the financial statements.

Cincinnati Preschool Promise, LLC  
Statement of Activities  
Period from Inception to June 30, 2017

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Revenues:			
Contributions	\$ 100	62,274	62,374
Shared property taxes revenue	1,323,835	-	1,323,835
Donated goods and services	62,665	-	62,665
Net assets released from restrictions	<u>42,000</u>	<u>(42,000)</u>	<u>-</u>
 Total revenues	 <u>1,428,600</u>	 <u>20,274</u>	 <u>1,448,874</u>
Expenses:			
Program services	689,582	-	689,582
Management and general	<u>545,529</u>	<u>-</u>	<u>545,529</u>
 Total expenses	 <u>1,235,111</u>	 <u>-</u>	 <u>1,235,111</u>
 Change in net assets	 <u>193,489</u>	 <u>20,274</u>	 <u>213,763</u>
 Net assets at beginning of period	 <u>-</u>	 <u>-</u>	 <u>-</u>
 Net assets at end of period	 \$ <u>193,489</u>	 <u>20,274</u>	 <u>213,763</u>

See accompanying notes to the financial statements.

Cincinnati Preschool Promise, LLC  
Statement of Functional Expenses  
Year ended June 30, 2018

	<u>Tuition Assistance</u>	<u>Quality Improvement</u>	<u>Cost of Quality</u>	<u>Total Program</u>	<u>Management and General</u>	<u>Total</u>
Tuition payments	\$ 2,169,925	-	-	2,169,925	-	2,169,925
Salaries	59,074	70,694	11,087	140,855	169,000	309,855
Employee benefits	6,063	6,497	603	13,163	7,995	21,158
Payroll taxes	5,631	6,775	1,054	13,460	20,331	33,791
Contract wages	19,392	2,155	-	21,547	128,840	150,387
Professional fees	439,009	163,254	3,975	606,238	506,935	1,113,173
Telephone	-	-	-	-	4,151	4,151
Equipment	5,273	7,469	-	12,742	24,813	37,555
Occupancy	3,416	4,839	-	8,255	15,372	23,627
Printing and publications	1,225	128	-	1,353	7,534	8,887
Marketing and promotions	15,286	-	-	15,286	53,542	68,828
Travel	371	213	-	584	647	1,231
Meetings and conferences	623	48,376	1,020	50,019	5,623	55,642
Office expenses	41	751	-	792	10,983	11,775
Depreciation	34,335	3,815	-	38,150	-	38,150
Miscellaneous	<u>25</u>	<u>3</u>	<u>-</u>	<u>28</u>	<u>7,393</u>	<u>7,421</u>
 Total expenses	 \$ <u><u>2,759,689</u></u>	 <u><u>314,969</u></u>	 <u><u>17,739</u></u>	 <u><u>3,092,397</u></u>	 <u><u>963,159</u></u>	 <u><u>4,055,556</u></u>

See accompanying notes to the financial statements.



Cincinnati Preschool Promise, LLC  
Statement of Functional Expenses  
Period from Inception to June 30, 2017

	<u>Tuition</u> <u>Assistance</u>	<u>Quality</u> <u>Improvement</u>	<u>Total</u> <u>Program</u>	<u>Management</u> <u>and General</u>	<u>Total</u>
Contract wages	\$ 10,153	10,153	20,306	26,776	47,082
Professional fees	415,858	204,586	620,444	471,267	1,091,711
Equipment	901	901	1,802	18,928	20,730
Occupancy	-	-	-	22,000	22,000
Printing and publications	5,403	5,403	10,806	2,004	12,810
Marketing and promotions	16,550	16,550	33,100	115	33,215
Travel	55	55	110	147	257
Meetings and conferences	122	122	244	1,492	1,736
Office expenses	1,385	1,385	2,770	1,377	4,147
Miscellaneous	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,423</u>	<u>1,423</u>
 Total expenses	 \$ <u>450,427</u>	 <u>239,155</u>	 <u>689,582</u>	 <u>545,529</u>	 <u>1,235,111</u>

See accompanying notes to the financial statements.

Cincinnati Preschool Promise, LLC  
 Statements of Cash Flows  
 Year ended June 30, 2018  
 Period from Inception to June 30, 2017

	<u>2018</u>	<u>2017</u>
Cash flows from operating activities:		
Change in net assets	\$ 48,805	213,763
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	38,150	-
Effects of change in operating assets and liabilities:		
Accounts receivable	746,019	(750,312)
Accounts payable	(912,867)	1,101,530
Accrued expenses	3,655	-
Refundable advances	<u>2,984,297</u>	<u>-</u>
Net cash provided by operating activities	<u>2,908,059</u>	<u>564,981</u>
Cash flows from investing activities:		
Capital expenditures	<u>(107,600)</u>	<u>-</u>
Net change in cash	2,800,459	564,981
Cash at beginning of year	<u>564,981</u>	<u>-</u>
Cash at end of year	\$ <u>3,365,440</u>	<u>564,981</u>
Supplemental disclosures of cash flow information:		
Property and equipment in accounts payable	\$ <u>-</u>	<u>45,000</u>

See accompanying notes to the financial statements.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The following accounting principles and practices of Cincinnati Preschool Promise, LLC (the "Organization") are set forth to facilitate the understanding of data presented in the financial statements.

### **Organization and business description**

Cincinnati Preschool Promise, LLC is a not-for-profit limited liability company with Articles of Organization filed with the Ohio Secretary of State on September 28, 2016. Originally known as Cincinnati PEO, LLC, ("PEO" meaning "Preschool Expansion Organization") it changed its name to Cincinnati Preschool Promise, LLC in March 2017.

The Organization's mission is to expand access to quality community provider preschools located within the geographic boundaries of the Cincinnati City School District in Hamilton County, Ohio (the "School District"). It focuses on access to quality preschools because attending a quality preschool is considered a key step to preparing children for future educational achievement.

To this aim the Organization currently focuses its resources on two main programs, Tuition Assistance and Quality Improvement.

Tuition Assistance provides financial support to help families afford quality preschools. The support is paid directly to eligible quality preschool providers. The other program, Quality Improvement, provides financial assistance and coaching to preschool providers in order to help increase the number of quality preschool spaces available within the geographic boundaries of the School District. The Organization also expends financial resources for management and general ("M&G") expenses. M&G expenses are generally referred to as administrative costs. These M&G expenses are considered necessary for the organization to operate effectively but are not attributable to a specific program.

The Organization considers a preschool program to be a quality preschool if it is rated three, four, or five stars using the State of Ohio's Step Up To Quality Scale. The scale is an integral part of the Step Up To Quality program administered by the Ohio Department of Education and the Ohio Department of Job and Family Services.

As it relates to Tuition Assistance, the Organization provides assistance to eligible four and three-year-old children in accordance with the Master Agreement for Preschool Expansion Services (the "Master Agreement"). A copy of the Master Agreement is available on the Organization's website ([www.cincy-promise.org](http://www.cincy-promise.org)).

As it relates to Quality Improvement, the Organization provides assistance for quality improvements at eligible preschool programs not currently rated as three, four, or five stars in the previously mentioned Step Up To Quality Scale. The aim of the assistance is to help those preschools achieve a three, four, or five-star rating and thereby increase the number of quality community provider preschool slots available for children living in the geographic boundaries of the School District. The Organization develops individualized plans for each preschool provider. The plans serve as the roadmap for the provider to achieve a three, four, or five-star rating. The plans not only help the provider focus its efforts, but also guides the type of financial support provided by the Organization.

The Organization does not currently engage in significant fundraising activities and is almost exclusively funded by revenue generated by a property tax levy approved in November 2016 by voters residing within the boundaries of the School District. The tax levy is described in more detail in Note 2.

As alluded to earlier, the Organization is subject to the Master Agreement between the School District, the Organization, and the United Way of Greater Cincinnati (the "UWGC"). The Master Agreement describes more specifically the aspirations, goals, and focus of the Organization, the School District, and UWGC. A copy of the agreement is available on the Organization's website ([www.cincy-promise.org](http://www.cincy-promise.org)).

#### **Income taxes**

For federal tax purposes, the Organization is an exempt organization under Section 501(c)(3) of the Internal Revenue Code. It has been determined that the Organization is not a private foundation. The Organization's policy with regards to interest and penalties is to recognize interest through interest expense and penalties through other expenses.

#### **Financial statement presentation**

The Organization reports information regarding its financial position and activities in three classes of net assets: unrestricted net assets which have no donor-imposed restrictions, temporarily restricted net assets which have donor-imposed restrictions that will likely expire in the future, and permanently restricted net assets which have donor-imposed restrictions which do not expire.

#### **Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **Cash concentrations**

The Organization maintains its cash in bank deposit accounts, which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant credit risk on cash. Cash in excess of federally insured limits was approximately \$3,129,000 and \$315,000 as of June 30, 2018 and 2017, respectively.

#### **Accounts receivable**

The Organization carries its accounts receivable at the amount expected to be collected less an allowance for doubtful accounts. Accounts receivable outstanding longer than the contractual payment terms are considered past due. The Organization reviews past due accounts to determine if an allowance for doubtful accounts is necessary. Accounts receivable are written off when they are determined to be uncollectible. As of June 30, 2018 and 2017, no allowance for doubtful accounts has been recorded.

#### **Property and equipment**

Property and equipment are recorded at cost or fair value at the time of the gift in the case of donated items. Depreciation is provided on a straight-line basis over the estimated useful lives of the respective assets. The cost of maintenance and repairs is charged to expense as incurred; expenditures are capitalized if they are \$5,000 or more and have a useful life exceeding one year in length.

**Refundable advances**

Refundable advances consist of quarterly payments received prior to the Organization incurring allowable program expenses. Revenue is recognized when the program expenditures have been incurred.

**Contributions**

All contributions made to the Organization are considered available for unrestricted use, unless specifically restricted by the donor. When a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

**Donated materials and services**

The Organization records the estimated fair value of certain donated materials and services as an expense in its financial statements, and similarly increases revenue by a like amount. The Organization records donated goods and services when the amounts contributed are greater than \$2,500. Donated materials and services totaled \$6,377 and \$62,665 for the year ended June 30, 2018 and for the period from inception to June 30, 2017, respectively, and primarily include legal services.

**Functional allocation of expenses**

The costs of providing the various programs have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

**Advertising expenses**

Advertising costs are expensed in the period in which they are incurred. Total advertising expense was \$68,828 during the year ended 2018 and \$33,215 during the period from inception to June 30, 2017.

**Subsequent events**

The Organization evaluates events and transactions occurring subsequent to the date of the financial statements for matters requiring recognition or disclosure in the financial statements. The accompanying financial statements consider events through November 26, 2018, the date on which the financial statements were available to be issued.

**2. TAX LEVY FUNDING:**

The Organization is funded almost exclusively by a portion of the funds generated by a tax levy Cincinnati-area voters approved on November 8, 2016. The levy was referred to as Issue 44 on the ballot, was proposed by the Cincinnati City School District, of Hamilton County, Ohio, (School District), and was expected to generate approximately \$48,000,000 dollars per year for the School District. Preschool expansion is approximately \$15,000,000 annually, or 15/48ths of the estimated \$48,000,000 to be collected annually from the levy. The Organization receives a portion of the \$15,000,000 since some of the preschool expansion funds are used by the School District for its own preschool expansion efforts.

The Organization's funds come from the portion of the levy funds allocated for preschool expansion. The allocated funds are passed through United Way of Greater Cincinnati (UWGC). UWGC is a charitable organization with a history of involvement, support, and investment in work that focuses on solutions to community issues. In the second step, UWGC transfers funds to the Organization as the Organization

requests them. This process was created and outlined in the Master Agreement for Preschool Expansion Services (Master Agreement).

**3. PROPERTY AND EQUIPMENT, NET:**

Property and equipment consist of the following at June 30:

	<u>2018</u>	<u>2017</u>
Office furniture and equipment	\$ 152,600	-
Construction in progress	<u>-</u>	<u>45,000</u>
	152,600	45,000
Less accumulated depreciation	<u>(38,150)</u>	<u>-</u>
Total	\$ <u>114,450</u>	<u>45,000</u>

**4. TEMPORARILY RESTRICTED NET ASSETS:**

There were no temporarily restricted net assets as of June 30, 2018. As of June 30, 2017, temporarily restricted net assets consist of \$20,274 to be used to build awareness and engagement for the Organization's program.

**5. RELATED PARTY TRANSACTIONS:**

As required by the Master Agreement, the Organization's Board of Managers must include individuals nominated by the School District, UWGC, and Cincinnati Promise Alliance, an Ohio non-profit corporation. These individuals are able to vote in matters of the Organization.

The Master Agreement also provides that UWGC will receive \$200,000 annually as an administrative fee. As part of this fee the UWGC agrees to provide the Organization with executive management, financial and administrative support, including human resources, advocacy and fundraising. During the year ending June 30, 2018, the Organization paid UWGC \$57,500 in regard to this fee. During the period from inception to June 30, 2017, the Organization paid UWGC \$85,000 in regard to this fee. The remainder of the annual fees were waived in both 2017 and 2018.

UWGC is reimbursed for additional expenses relating to start-up and ongoing activities performed by UWGC employees. During the year ending June 30, 2018, the Organization reimbursed UWGC \$37,900 for these services. During the period from inception to June 30, 2017, the Organization reimbursed UWGC \$122,082 for these services.

The Organization and UWGC are further related as UWGC is the sole member of the Organization and also leases space to the Organization. The Organization entered into a one-year lease for office space with monthly payments due to UWGC of approximately \$2,400. The lease ended on August 31, 2018, and is now on a month-to-month basis.

## 6. COMMITMENTS AND CONTINGENCIES:

The Organization has entered into an agreement with MextrixIQ to provide ongoing data system support and maintenance through August 2022. Expenses incurred from MextrixIQ totaled \$487,080 during the year ended June 30, 2018 and \$70,588 during the period from inception to June 30, 2017.

The following is a schedule by fiscal year of future estimated payments required under the agreement as of June 30, 2018:

2019	\$ 437,935
2020	445,939
2021	455,213
2022	474,318
2023	<u>79,638</u>
	\$ <u>1,893,043</u>

## 7. NEW ACCOUNTING PRONOUNCEMENTS:

In August 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-14, Presentation of Financial Statements of Not-For-Profit Entities. The standard aims to improve not-for-profit financial statements in an effort to provide more useful information to donors, grantors, creditors and other users. Major components of this standard include: net asset classifications, liquidity and availability of cash and consistency in reporting expenses. Net asset classifications will be reduced from three classes (unrestricted, temporarily restricted and permanently restricted) to two (net assets with donor restrictions and net assets without donor restrictions). Updated disclosure requirements will be presented regarding risk exposure and availability of cash for short term use. Expenses will be reported by both their natural and functional classification to aid in the usefulness of financial statements. This standard will be effective for the Organization's year ending June 30, 2019.

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers. The standard's core principle is that an organization will recognize revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the organization expects to be entitled in exchange for those goods or services. This standard also includes expanded disclosure requirements that result in an entity providing users of financial statements with comprehensive information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts with customers. This standard will be effective for the Organization's year ending June 30, 2020.

In June 2018, FASB issued ASU 2018-08, Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made. The standard will assist entities in determining whether transactions should be recorded as a contribution (nonreciprocal transaction) or as an exchange (reciprocal transaction). The standard also provides expanded guidance on determining whether or not a contribution is conditional. This standard will be effective for the Organization's year ending June 30, 2020.

In February 2016, the FASB issued ASU No. 2016-02, Leases. The standard requires all leases with lease terms over 12 months to be capitalized as a right-of-use asset and lease liability on the statement of financial position at the date of the lease commencement. Leases will be classified as either financing or

operating. This distinction will be relevant for the pattern of expense recognition in the statement of activities. This standard will be effective for the Organization's year ending June 30, 2021.

The Organization is currently in the process of evaluating the impact of adoption of these ASU's on the financial statements.



Cincinnati Preschool Promise, LLC  
 Report of Cincinnati Public School Levy Funds  
 July 1, 2017 through June 30, 2018

	<u>Tuition</u>	<u>Quality</u>	<u>Cost of</u>	<u>Total</u>	<u>Management</u>	<u>Total</u>
	<u>Assistance</u>	<u>Improvements</u>	<u>Quality</u>	<u>Program</u>	<u>and General</u>	
Shared property taxes revenue	\$ <u>2,822,194</u>	<u>321,914</u>	<u>17,739</u>	<u>3,161,847</u>	<u>934,488</u>	<u>4,096,335</u>
Tuition payments	\$ 2,169,925	-	-	2,169,925	-	2,169,925
Salaries	59,074	70,694	11,087	140,855	169,000	309,855
Employee benefits	6,063	6,497	603	13,163	7,995	21,158
Payroll taxes	5,631	6,775	1,054	13,460	20,331	33,791
Contract wages	19,392	2,155	-	21,547	128,840	150,387
Professional fees	439,009	163,254	3,975	606,238	480,284	1,086,522
Telephone	-	-	-	-	4,151	4,151
Equipment	5,273	7,469	-	12,742	24,813	37,555
Occupancy	3,416	4,839	-	8,255	15,372	23,627
Printing and publications	1,225	128	-	1,353	7,534	8,887
Marketing and promotions	15,286	-	-	15,286	53,542	68,828
Travel	371	213	-	584	647	1,231
Meetings and conferences	623	48,376	1,020	50,019	4,661	54,680
Office expenses	41	751	-	792	10,983	11,775
Miscellaneous	<u>25</u>	<u>3</u>	<u>-</u>	<u>28</u>	<u>6,335</u>	<u>6,363</u>
Total expenses	<u>2,725,354</u>	<u>311,154</u>	<u>17,739</u>	<u>3,054,247</u>	<u>934,488</u>	<u>3,988,735</u>
Tax revenues invested in capital assets	\$ <u>96,840</u>	<u>10,760</u>	<u>-</u>	<u>107,600</u>	<u>-</u>	<u>107,600</u>

Note: This supplemental schedule includes only levy expenses incurred and levy revenue received by the Organization.

See accompanying notes to the financial statements.

Cincinnati Preschool Promise, LLC  
 Report of Cincinnati Public School Levy Funds  
 January through June 30, 2017

	<u>Tuition Assistance</u>	<u>Quality Improvements</u>	<u>Total Program</u>	<u>Management and General</u>	<u>Designated for Future Periods</u>	<u>Total</u>
Shared property taxes revenue	\$ 468,427	221,156	689,583	485,863	148,389	1,323,835
Contract wages	\$ 10,153	10,153	20,306	26,776	-	47,082
Professional fees	394,858	183,586	578,444	411,602	-	990,046
Equipment	901	901	1,802	18,928	-	20,730
Occupancy	-	-	-	22,000	-	22,000
Printing and publications	5,403	5,403	10,806	2,004	-	12,810
Marketing and promotions	15,050	15,050	30,100	115	-	30,215
Travel	55	55	110	147	-	257
Meetings and conferences	122	122	244	1,492	-	1,736
Office expenses	1,385	1,386	2,771	1,376	-	4,147
Miscellaneous	-	-	-	1,423	-	1,423
Total expenses	<u>427,927</u>	<u>216,656</u>	<u>644,583</u>	<u>485,863</u>	<u>-</u>	<u>1,130,446</u>
Tax revenues invested in capital assets and future receivables	\$ <u>40,500</u>	<u>4,500</u>	<u>45,000</u>	<u>-</u>	<u>148,389</u>	<u>193,389</u>

Note: This supplemental schedule includes only levy expenses incurred and levy revenue received by the Organization.

